

CHAPTER 2

PAVEMENT MANAGEMENT SYSTEM

2.1 INTRODUCTION TO PAVEMENT MANAGEMENT

The ability of a pavement system to serve a society is largely a function of planning. Pavement managers respond to the needs of society by planning the growth of the pavement system within the constraints of financing, public policy, environment, and technology. Planning is the intersection between engineering and politics. The Pavement Manager's first responsibility is to make the best possible use of public funds. The manager must expand the pavement system to serve society's needs while maintaining the system in a safe and serviceable condition. This task would be easy if pavements did not deteriorate, but the serviceability of all pavements begins to decrease the day they are placed in service, if not sooner. Cracks and ruts form under traffic load, utility companies trench and patch across roadways, and asphalt binder becomes brittle and cracks from exposure to the environment. As the pavement deteriorates, action must be taken to restore or prevent the loss of pavement serviceability. When adequate funds are not available to meet demands, the manager must decide which needs are most important. Pavement management is an important tool in the decision process.

Pavement management is a systematic method to assess pavement condition and identify maintenance and rehabilitation (M&R) needs to plan pavement M&R activities. A PMS is a tool to track pavement inventory and condition, estimate future condition, determine M&R requirements and costs, and develop and prioritize M&R projects. Figure 2.1 illustrates the typical deterioration relationship for most pavements and highlights the cost differences in maintenance before major distress occurs as compared to maintenance and rehabilitation costs for a badly deteriorated pavement.

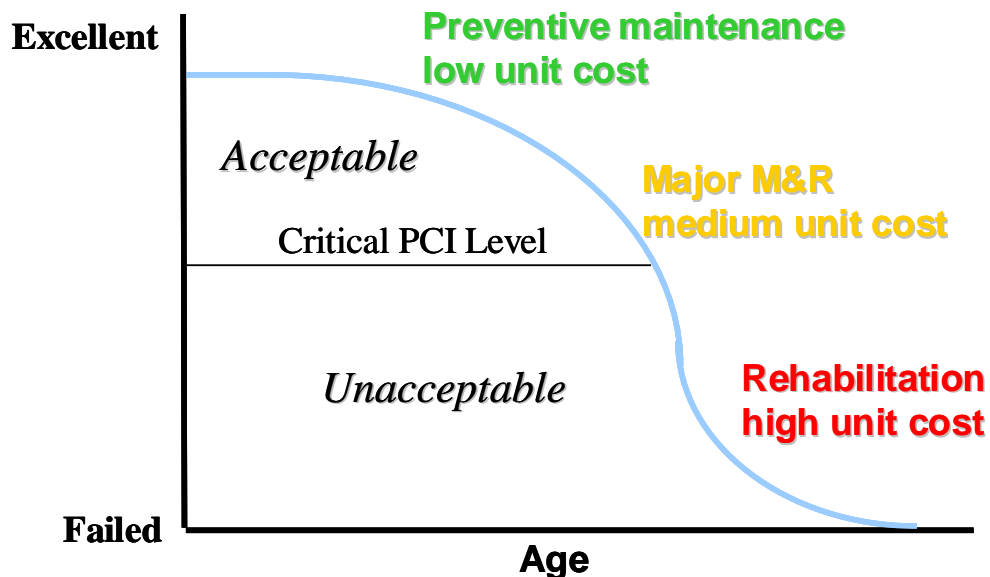


Figure 2.1. Illustration of pavement deterioration and M&R costs.

The first step in pavement management is to determine the state of the pavement system. This is accomplished by a comprehensive inspection of all pavements in the road network. The network of pavements is first divided into logical components, such as a single street, called a

route. Each route is then divided into pieces small enough to efficiently manage, known as a *segment*. Each segment is evaluated for condition and assigned a level of importance. Condition evaluation requires at minimum a visual inspection, and sometimes entails roughness, structural, or other surveys depending on the scope and requirements of the pavement management process. The level of detail of the visual survey is selected to complement the other data collected during the evaluation process, and can range from a simple cracking index to a complete ASTM D6433 Pavement Condition Index (PCI) survey with 38 distress types and multiple severity levels. The importance of a segment is assigned by the Pavement Manager and is typically a function of street use, location, and traffic volume.

After the condition of the pavement network has been determined, the Pavement Manager must select treatment options that are appropriate to address the M&R needs of the pavement system. The selection of treatment options is based on applicability, availability, and cost. Treatments should address or prevent deficiencies in the pavement without causing additional problems. A treatment that requires materials or skills not readily available should not be selected. The total cost of a treatment process throughout its life cycle should be considered, because often a treatment with a low initial cost will not have best cost-to-benefit ratio. Once the treatment options have been selected, the guidelines for use and application of each option must be established. The combination of treatment options and guidelines for selecting the appropriate option for a project are collectively known as a *maintenance policy*.

By standardizing the available treatments and the treatment selection process, a maintenance policy allows reasonably accurate estimation of maintenance needs several years into the future based on current pavement conditions. The estimated M&R needs can be used to develop paving plans and M&R projects. Historical and bid cost data can be used to calculate the cost of the required M&R projects, which is then compared to anticipated budget levels to determine the most effective way to allocate funding. PMS cost data can also provide support for additional funding requests, and justify planned or previous expenditures.

2.2 PMS SOFTWARE SELECTION PROCESS

PMS software packages vary in scope, sophistication, ease-of-use, and capability, and no one package will satisfy the needs of the many different state and local PMS users. The proper software must be chosen, or the PMS will fall into disuse.

MPW personnel evaluated several candidate software packages before selecting PMS software for use. Most of the software programs selected as candidates by MPW were listed in the Pavement Management Catalog produced by the U.S. Department of Transportation and Federal Highway Administration Office of Asset Management. Other software programs evaluated were chosen based on their presence in the pavement management industry.

The software selection approach taken by MPW was to define the major components of PMS software and then determine the needs of MPW with respect to each component. MPW worked with ARA to develop rating forms and criteria. Each component of each candidate package was then rated on a scale of 1 (low) to 10 (high) against MPW's needs. Each software package was scored in the following 24 areas based on the criteria listed below.

- **Segment Identification Scheme:** *Ease of use, flexibility, ability to fit in with other systems.*

The method used to identify a particular pavement segment should be easy to understand. Data about the route name, roadway location from segment start to segment end, address, and block-to-block segments should be readily accessible.

- **Segmentation:** *Adequate segment descriptors, dynamic segmentation.*

The method used by the software to divide the pavement network into manageable segments should be logical and easy to follow. The segmentation method should complement the segment identification scheme.

- **Pavement Data:** *Supports pavement data with ease and flexibility.*

The program should store physical pavement inventory data from the field such as geometrics, construction date, layer thickness, layer properties, and subgrade.

- **Pavement Condition:** *Supports pavement condition data with ease and flexibility.*

The software should provide tools to manage and report pavement condition data such as distress, roughness, and rutting, and to correlate the data into pavement condition indices for reporting the overall condition of the roadway.

- **History:** *Supports pavement construction and condition history.*

The program should store, manage, and analyze a wide range of historical data needed to produce future rehabilitation and maintenance projects.

- **Other Inventory:** *Ability to support other roadway assets in the PMS.*

The program should store, manage, and analyze other right-of-way assets (sidewalks, utilities, etc.) in conjunction with pavement data, or integrate with software for managing other assets.

- **Flexibility:** *Allows the user to make changes in screens, reports, fields, and indices.*

The software allows the user to customize the input, analysis, output, and presentation systems. The more flexible a system is, the less training and the fewer changes in current pavement management procedures need to occur.

- **Distress Analysis:** *Process used to calculate surface distress index.*

The software should have the ability to calculate the selected condition index from distress data.

- **Condition Modeling Tools:** *Mathematical model used to predict future road condition.*

The system should allow the user to easily estimate future pavement condition based on historical pavement condition data.

- **Treatment Selection:** *The right treatment at the right place at the right time.*

The software selecting the right preventive maintenance or rehabilitation treatment based on the condition of the road is critical to a successful pavement management system. The treatment selection system must also be easy for MPW to understand and change.

- **Prioritization:** *Prioritize a maintenance & rehabilitation schedule.*

- The software requires the ability to take pavement condition data of the roadway network and generate an M&R list based on other variables within the pavement management system such as functional class, planned utility projects, etc.
- **Economics:** *Budget analysis.*
The software must simulate various budget scenarios, estimating future pavement condition of the network based on current pavement condition and various funding levels. Like treatment selection, the budgets in the software must be easy to understand and change.
 - **Reports:** *Software is flexible enough to generate various types of reports.*
The software should allow the end user to easily generate custom reports using tools similar to existing products (MS Access, Crystal Reports, etc.)
 - **Graphs:** *Software is flexible enough to generate various types of graphs.*
The software should have the ability to produce various types of charts and graphs. The software should allow the end user to create or modify custom graphs.
 - **GIS:** *Software supports a "live link" to update and view pavement data through a GIS.*
The software should be designed to easily work with GIS software applications. Data from the system can be used to automatically update GIS maps at the agency. Two-way data sharing at the database level is the preferred method of GIS interaction.
 - **Database:** *Software uses standard RDBMS software and has documented data structure*
The software should be designed to allow easy access to the information in the PMS database using standard tools and software toolkits.
 - **Web:** *The ability to report data and access data through the web.*
The software should be designed to allow data access and reporting through a Web based application.
 - **Interaction with other software:** *The ability to interact with other software applications.*
The software should use an open data standard to allow data sharing with current and future MPW applications.
 - **Data:** *Supports the inclusion of various types of data in the system easily.*
The software supports and manages other data elements such as images, GPS, traffic and other data issues within the pavement management system.
 - **Network:** *Operates on the network with ease and flexibility.*
The software requires capability to operate in a network environment with ease and flexibility. The software should support multiple simultaneous users.

- **User Friendly:** *Software should be easy to use.*
The software should be easy to use on a daily basis.
- **Learning Curve:** *Software should be easy to learn.*
The software should not require significant amounts of time or effort to become functionally proficient in its use.
- **Cost:** *Software should not be prohibitively expensive.*
- **Security:** *Data must be safe from malicious or accidental corruption.*

2.3 REVIEW OF CANDIDATE PMS SOFTWARE

MPW and ARA conducted interviews with PMS software providers to review and evaluate candidate pavement management systems for the Metro Nashville and Davidson County Long Range Strategic Paving and Alley Maintenance Plan. Many candidate systems were rejected early in the process for reasons of cost or scope. Systems with a software cost of more than \$50,000 were rejected. Other packages were rejected because the vendor required the client to purchase pavement management services in order to receive the (often proprietary) software. Still other packages were rejected as insufficient for the size and scope of the MPW road network.

Five candidate PMS packages were formally evaluated using the rating method developed by MPW and ARA to determine which of the five packages was best suited to the pavement management program being enacted by MPW. These five candidate systems were:

- MicroPAVER by the Army Corp of Engineers
- Pavement View Plus by Cartêgraph
- RoadCare by ARA
- MPMA by Stantec
- PavePro by IMS

The software requires capability to serve several users and still provide data protection. The software should support user-, field-, and record-level locking to allow interaction with non Paving Department employees.

- **Ease of use:** *Software is easy to use.*
Users should be able to update and query the system with a minimum of difficulty.
- **Ease of training:** *Software is easy to learn to use.*
New users should be able to use the software after a minimal training period.
- **Cost:** *Software cost must be reasonably priced.*
The software cost should be competitive, and allow for per-seat and expandable licenses.

Table 2.1 shows the scores received by each pavement management system from the software selection committee. These scores reflect MPW's specific requirements in PMS software.

Table 2.1. PMS software evaluation results.

Category	MicroPAVER	Cartêgraph Pavementview Plus	RoadCare	MPMA	Pave Pro
Segment Identification Scheme	5	9	7	9	8
Segmentation	3	8	9	8	8
Pavement Data	6	9	8	9	7
Pavement Condition	6	9	6	8	2
History	8	9	9	9	5
Other Inventory	8	10	8	10	7
Flexibility	6	9	8	9	5
Distress Analysis	5	8	5	8	3
Condition Modeling Tools	7	8	9	10	3
Treatment Selection	3	8	9	9	5
Prioritization	5	7	9	9	4
Economics	3	7	7	7	6
Reports	7	5	4	9	8
Graphs	8	4	7	9	6
GIS	7	8	7	7	6
Database	5	9	9	9	3
Web	1	4	6	4	3
Interaction with other software	4	6	4	3	3
Data	5	7	6	7	3
Security	1	6	6	5	3
Network	5	7	7	7	5
User Friendly	7	9	5	4	6
Learning Curve	7	8	5	3	7
Cost	9	8	6	4	6
Total	131	182	166	176	122

Cartêgraph Pavementview Plus scored higher than the other four pavement management systems and was selected for implementation at Nashville and Davidson County. Items such as user friendly, learning curve, and cost were key factors.

2.4 CARTÊGRAPH PAVEMENTVIEW PLUS

Cartêgraph Pavementview Plus is divided into two modules. The “Segments” module contains inventory data for the network, including current conditions and physical attribute data. The other module, “Segment Analysis Models,” contains the analysis routines and information required to produce a paving plan for MPW’s pavement network.

Both modules allow users to create custom forms or data access screens. For example, the default inventory form has several fields (data items, such as pavement type or street name) but can be modified to omit fields that are not needed or to add new fields. ERES has modified

this form to display only the information of interest to the MPW and added fields to the inventory database to store total route lengths and a flag (yes or no) for routes where state funds are used in maintenance. The network inventory forms have been modified to display the digital images used in distress data collection. Multiple forms may be open at the same time in the software.

The entire system was linked to the GIS system by the MAPdirector for ArcGIS 8 module. Because the data from the system is stored in the SQL Server operated by MPW's IT department, it is also possible to get information directly from the database for use in the GIS or other related applications. SQL Server storage also improves the integrity of the system and insures that the data is backed up appropriately in the processes used by the IT department.

The process of customizing Cartêgraph Pavementview Plus for MPW consisted of four parts:

- *Schema* modification (a schema is the definition of the fields in the database and how they are related to each other) – This process involves deciding which fields to add to the PAVEMENTview database.
- Form modification – the creation of appropriate forms that make the data easy to get to and read while still showing all the required information in a minimum of space.
- Data modification – adding the required data to the pick lists (drop-down menus) in the inventory and the parameters of the pavement management engine.
- Report modification – adding and editing the default reports provided with the software to retrieve the required information from the system in a printable format. This includes creating custom charts.

Each part of the process is described in more detail below.

2.4.1 Schema Modification

Only a few data fields were added to the software to accommodate the data that was either available in the systems currently maintained by MPW or collected as a part of this effort. Most data could be accommodated by existing fields in Cartêgraph Pavementview Plus. Fields and recordsets had to be added to store the links to the photographs collected during the survey. There are three new recordsets, one for each camera on the digital survey vehicle (forward, sign, and downward). Each recordset contains fields for the name of the file (digital picture) and station recorded by the survey vehicle's DMI. All of these recordsets were added under the root recordset for inventories, Segments.

Several fields were also added to the Segments recordset:

- Is State Aid – a yes or no field that marks a road as eligible for state assistance when improvements are performed. These streets are still maintained by MPW. This information was obtained from MPW's GIS system.
- Paving Group – Paving operations provided ARA with a list of districts for each paving group. The districts were stored in the Zone field (a default Cartêgraph Pavementview Plus field), and a new field was created to store the paving group data. The new field is a text field as opposed to a numerical field to allow expansion of the system.

- Sequence ID – A numeric field used to put the segments of a route in order when viewing pictures or browsing the database.

A length field was also added to the Route recordset that, like Segments, is a root recordset. This length field stores the total length of all the segments on a route as provided by the GIS. This field should not be confused with the length field under the Segments recordset. The latter is a measurement of the length of an individual segment.

2.4.2 Form Modifications

Default forms were used whenever possible. Figure 2.2 shows the modified Segment Information screen from the Cartograph Pavementview Plus PMS software. This is the most commonly used form in the PMS. Segment identification elements including route name, segment start, segment end, start address, end address, route length, and pavement length and width are found here. Also displayed are the current condition and the latest survey image of the current segment. This form is also used to access other forms showing construction history and distress details.

Figure 2.2. Example of pavement Segment data with forward view roadway image.

Figure 2.3 shows the distress detail form, accessed from the "Detailed Distresses" button of the main form. This form is used to review, modify, and update distress inspection data. These distresses are then used to calculate the distress condition index discussed in Chapter 3. A reference area, showing a typical photo and standards for identifying each distress, is included on this form.

Construction history information is accessed from the "Events" tab of the main form, as shown in Figure 2.4. Information about M&R performed on this segment of roadway is displayed in place of the condition information. The road shown in the figure received a mill and 1.5-inch asphalt overlay in July of 2000.

Figure 2.5 shows the analysis screen, where the parameters are combined to create a work plan. When analyzed together, the combination of parameters generate a specific work plan and future condition assessment of the network. This is the work engine of the pavement management system.

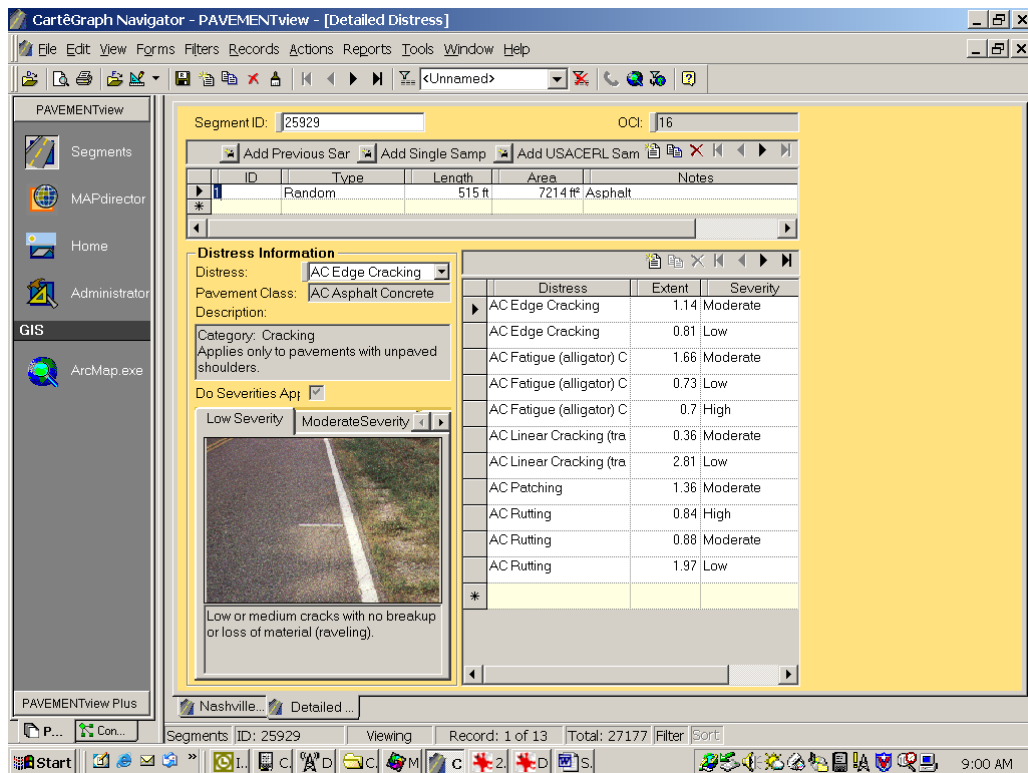


Figure 2.3. Example of distress data and associated digital images.

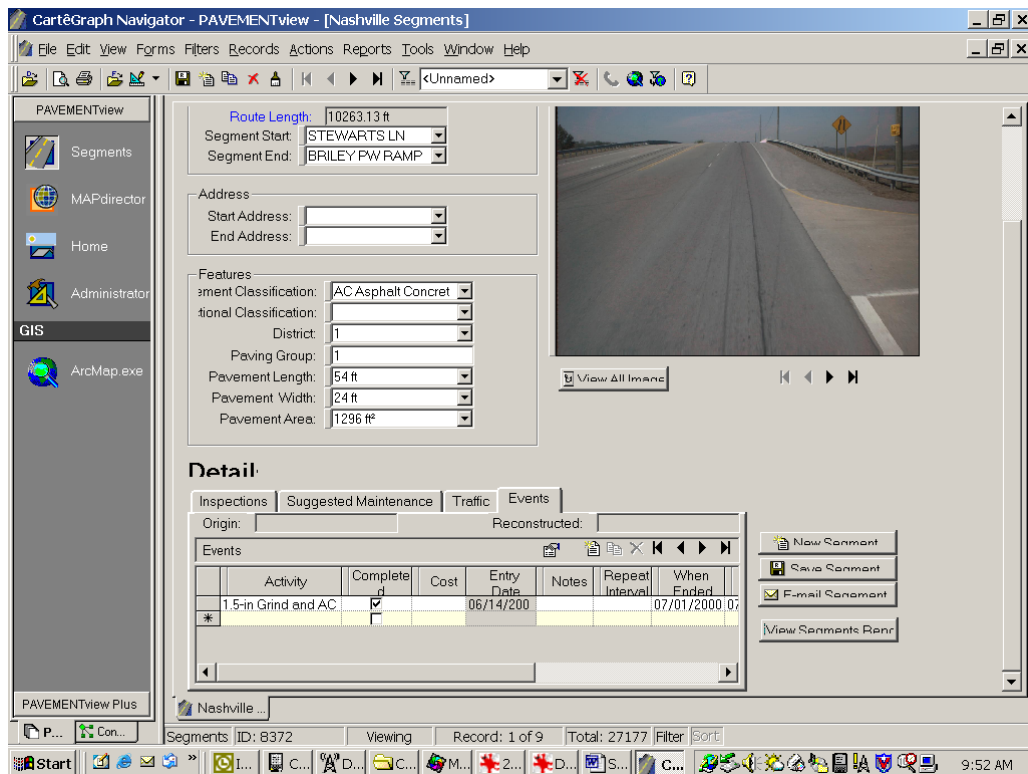


Figure 2.4. Example screen showing construction.

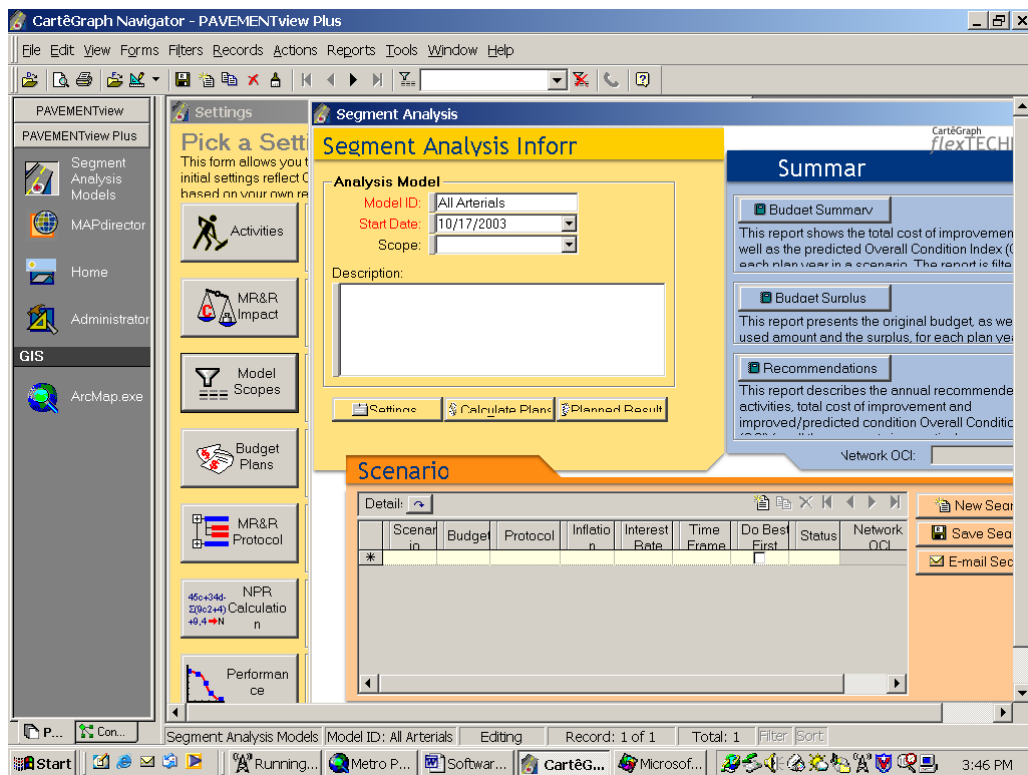


Figure 2.5. Segment Analysis screen used to generate work plans.

2.4.3 Data Modification

The data modification in the inventory module consisted primarily of modifying pick lists (drop-down menus) with the choices specified by MPW. For example, the pick list for "Jurisdiction" was modified to include "Metro Nashville," "Private," "State Highway," and "Unknown." Changes were also made to the condition calculation factors. These changes are discussed in Chapter 3.

The pavement management analysis module customizations were, by necessity, more complicated since they did not involve simply storing data. Due to the complexity, Chapters 3 and 4 are devoted to discussing the modifications to the pavement management analysis module. Chapter 3 discusses condition data and how the software stores and handles it. Chapter 4 is the decision making process used by the software to generate work plans. The "Settings" form shown in Figure 2.6 is where the various parameters required to generate these work plans are configured.

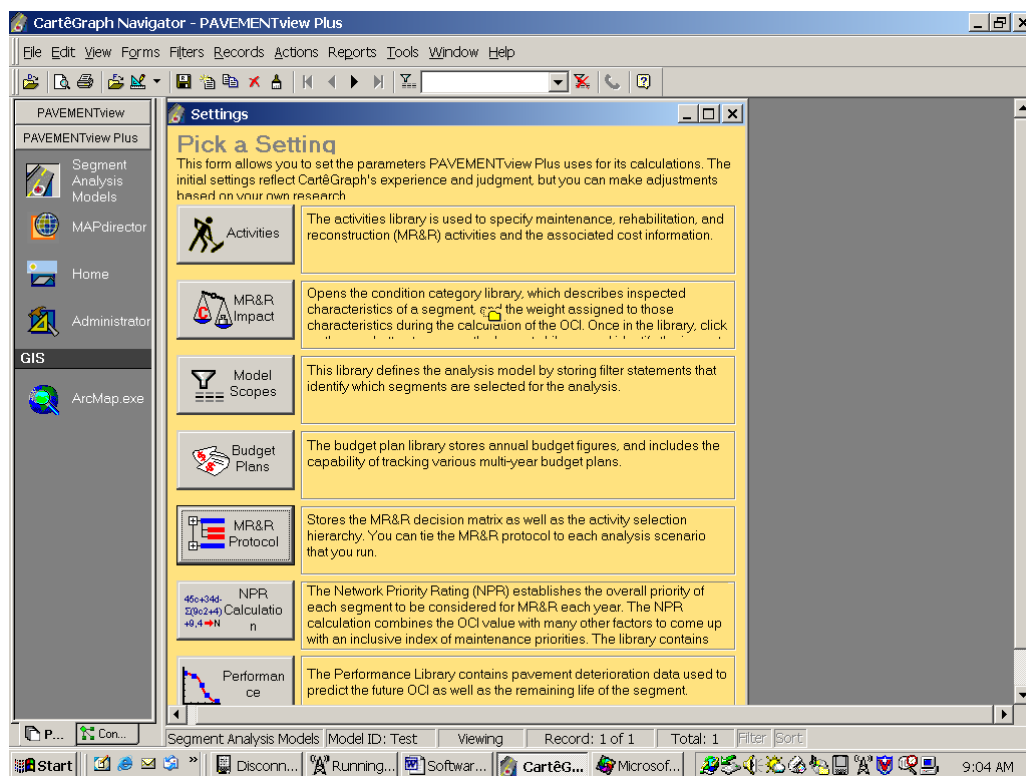


Figure 2.6. Pavement analysis settings form.

The parameters that can be customized from the "Settings" form are:

- Activities – A list of the maintenance, rehabilitation, and reconstruction (MR&R) activities used by MPW and the associated cost information (Figure 2.7).

Activity	Applies To Pave	Budget Type	Estimate Date	Unit Cost
1.0-in AC Overlay	<input checked="" type="checkbox"/>	Metro Only	01/01/1996	3.75
1.0-in AC Overlay with Rejuv.	<input checked="" type="checkbox"/>	Metro Only	01/01/1996	3.75
1.5-in AC Overlay	<input checked="" type="checkbox"/>	Metro Only	01/01/1996	3.75
1.5-in AC Overlay - D Mix	<input checked="" type="checkbox"/>	Metro Only	01/01/1996	3.75
1.5-in AC Overlay - E Mix	<input checked="" type="checkbox"/>	Metro Only	01/01/1996	3.75
1.5-in AC Overlay - Poly	<input checked="" type="checkbox"/>	Metro Only	01/01/1996	3.75
1.5-in AC Overlay - RCW	<input checked="" type="checkbox"/>	Metro Only	01/01/1996	3.75
1.5-in Grind & ACOL - D	<input checked="" type="checkbox"/>	Metro Only	01/01/1996	3.75
1.5-in Grind & ACOL - E	<input checked="" type="checkbox"/>	Metro Only	01/01/1996	3.75
1.5-in Grind & ACOL - Poly	<input checked="" type="checkbox"/>	Metro Only	01/01/1996	3.75
1.5-in Grind & ACOL - RCW	<input checked="" type="checkbox"/>	Metro Only	01/01/1996	3.75
1.5-in Grind and AC Overlay	<input checked="" type="checkbox"/>	Metro Only	01/01/1996	3.75
2.0-in AC Overlay	<input checked="" type="checkbox"/>	Metro Only	01/01/1996	6.25

Figure 2.7. MR&R activity set-up and costs.

- MR&R Impact – The effects of performing an activity in a particular segment. For example, reconstruction using HMAC sets the PCI (Distress) rating to 100 and the Ride index to 100. On the other hand, a crack seal improves distress and ride by 10%. Also used to define the overall condition index (OCI) (Figure 2.8).

Activity	Impact
Overlay < 2"	40 %
AC - AC Overlay > 2"	75 %
AC - Crack Seal	10 %
AC - Heater Scarify	15 %
AC - Milling	15 %
AC - Patching - Full Depth	30 %
AC - Patching - Partial Depth	20 %
AC - Patching - Shallow/Level	10 %
AC - PCC Overlay	75 %
AC - Pothole Filling	20 %
AC - Reconstruct - Full	100 Absolute
AC - Reconstruct - Keel	50 %
AC - Recycle Structure	75 Absolute
AC - Recycle Surface	25 %
AC - RR Crossing - Reconstruct	25 %
AC - Shoulder - Fill & Regrade	20 %
AC - Shoulder - Reconstruct	30 %
AC - Surface Seal	15 %
AC - Surface Treatment	20 %
GEN - Ditch Grading	10 %
GEN - Light Preventive	10 %
GEN - Major Maintenance	75 %

Figure 2.8. MR&R impact definition.

- Model Scopes – Creates filters to limit the type of roadway for analysis. Roads may be included or excluded by any parameter found in the pavement inventory such as, state aid routes, routes maintained by other agencies, functional classifications, etc.

- **Budget Plans** – The list of different budgets that could be used for pavement rehabilitation. Note that within each budget different money sources can exist. In MPW's case, there would be at least two different categories of funds: those used for state aid roads and others from the general fund (Figure 2.9).

Budget Type	Plan Year	Amount
Metro Only	1	8900000
Metro Only	2	8900000
Metro Only	3	8900000
Metro Only	4	8900000
Metro Only	5	8900000
State Aid	1	1000000
State Aid	2	1000000
State Aid	3	1000000
State Aid	4	1000000
State Aid	5	1000000

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Figure 2.9. Typical budget setup.

- **MR&R Protocol** – The set of criteria that determines the treatment selection process. This setting provides access to the MR&R decision matrix and the activity selection hierarchy (Figure 2.10).

Protocol: ERES Preliminary Activity: 1.5-in AC Overlay - E Mix

Decision Matrix | Preemption

Decision Matrix

- [(Segment ID\Right Curb Type) is equal to "None"]
 - [(Segment ID\Pavement Classification) is equal to "AC Asphalt Concrete"]
 - [(Segment ID\Functional Classification) is equal to "Commercial"]
 - [(OCI) < 70]
 - (Count([[(Segment ID\Current Inspection ID\Distress Samples\Distresses\Distress) = "AC Fatigue (alligator) Cracking"]) And [(Segment ID\Current Inspection ID\Distress Samples\Distresses\Severity) = "High"]]) = 0)
 - (Count([[(Segment ID\Current Inspection ID\Distress Samples\Distresses\Distress) = "AC Rutting"]) And [(Segment ID\Current Inspection ID\Distress Samples\Distresses\Severity) = "High"]]) = 0)
 - ((Segment ID\Functional Classification) ends with

Buttons: And..., Or..., Edit..., Delete, Help, OK, Cancel

Figure 2.10. MR&R protocol definition.

- **NPR Calculations** – The equations used to rank streets in order of need using a prioritization analysis. The Network Priority Rating (NPR) establishes the overall priority of each segment to be considered for MR&R each year. The NPR calculation

combines the overall condition value with many other factors to come up with the inclusive index of maintenance priorities (Figure 2.11).

Parameter	Weight	Value Expression
Detour Length	2	IF([SegmentID\DetourLength] = null), -1, IF([SegmentID\DetourLength] <= "1000 ft", 0, IF([SegmentID\DetourLength] > "1000 ft" And [SegmentID\DetourLength] <= "2500 ft", 20, IF([SegmentID\DetourLength] > "2500 ft" And [SegmentID\DetourLength] <= "5000 ft", 50, IF([SegmentID\DetourLength] > "5000 ft" And [SegmentID\DetourLength] <= "10000 ft", 80, 100))))))
ADT	2	IF([ADT] <= 10, 0, IF([ADT] <= 50, 10, IF([ADT] <= 100, 20, IF([ADT] <= 200, 30, IF([ADT] <= 500, 40, IF([ADT] <= 1000, 50, IF([ADT] <= 2500, 60, IF([ADT] <= 5000, 70, IF([ADT] <= 10000, 80, IF([ADT] <= 25000, 90, 100))))))))))
Pavement Classification	1	IF([SegmentID\PavementClassification] = null) Or ([SegmentID\PavementClassification\SegmentPriorityRanking] = null),

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Figure 2.11. Typical NPR parameters in MPW PMS software.

- Performance – The age-versus-condition curves used to estimate the future condition of a pavement segment, shown in Figure 2.12). Given a known current condition, the future condition can be determined by estimating the apparent age of the segment (not that this is different than the actual age) and then determining the condition for future years based on this. Performance curves can also be accessed in the inventory module, but for this discussion they will be treated as existing in the management module.

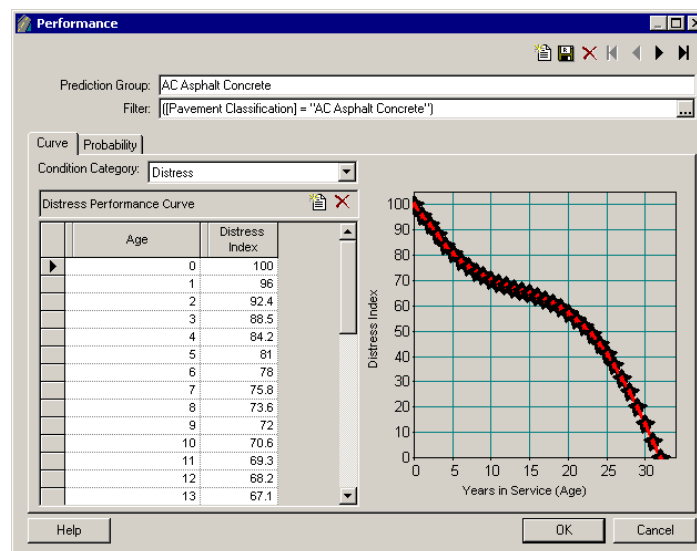


Figure 2.12. Typical Cartêgraph Pavementview Plus deterioration curve.

2.4.4 Report Modification

The final part of the pavement management software that was customized was the report module. It was changed to match some of the existing reports in MPW's PavePro software and/or to address paving plan requirements. Specifically, ARA worked with MPW to create two reports that listed current condition (OCI) grouped into both district and paving group. ERES also modified a chart report to display the percentage of pavement (by area) within a certain condition category (excellent, good, fair, or poor). These data are displayed as a pie chart.